Last updated Jan 2024



# **Equity, Diversity & Inclusion Action Plan**

## **OUR VISION**

"Provide an inclusive environment which allows the game to be accessed and enjoyed by all"

## **OUR MISSION**

"Lead, inspire and provide a duty of care in the continued growth and improvement of cricket in Suffolk"

## **OUR VALUES**

### Inclusiveness

Providing equal opportunities regardless of sex, age, disability, ethnicity, nationality, sexual orientation, religion or other beliefs

- Treat all people equally
- Listen and respect others
- Embrace in **who** we are, **what** we do & **how** we do it

### Wellness

Cricket activities & communities to help with Emotional, Physical and Social wellbeing

- Safeguarding duty of care for everyone
- Emotional support colleagues
- *Physical promote active lifestyle*
- Social positive social relationships

#### Accountability Ownership of what we do Be open & transparent Take responsibility

### **OUR VALUES (cont)**



| <b>Inspire</b><br>Provide a positive experience for all |   |  |  |
|---|---|--|--|
| •   | Care about what we do<br>Strive to be the best<br>Enthuse generations |  |  |

### Collaborative

Work together to achieve desired outcomes

• Listening & learning from everyone

### It's not just cricket in Suffolk!

Suffolk has a population of 757k individuals, c.144k of whom are estimated to be interested in cricket ("cricket interested")

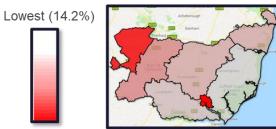
Suffolk's population is predominantly of white ethnicity, at 94% of the population (national average = 86%), and over-indexes in the 60+ age bracket (27% of the population, national average = 22%), whilst 60% live in rural areas (national average = 24%)

Ipswich has the highest proportion of BAME residents in Suffolk (13.5% of the population) and Women aged 16-45 (19.9% of the population). Forest Heath has the highest proportion of 5-8s (5.7% of the population) and Under 16s (20.8%)



| LAA             | %     | (Vol.) |
|-----------------|-------|--------|
| Ipswich         | 13.5% | 18,702 |
| Forest Heath    | 8.9%  | 5,839  |
| Suffolk Coastal | 4.3%  | 5,509  |
| St Edmundsbury  | 4.7%  | 5,329  |
| Waveney         | 2.6%  | 3.057  |

Key



| LAA            | %     | (Vol.) |  |
|----------------|-------|--------|--|
| Ipswich        | 19.9% | 27,620 |  |
| Forest Heath   | 19.0% | 12,467 |  |
| St Edmundsbury | 16.4% | 18,614 |  |
| Waveney        | 15.5% | 18,329 |  |
| Mid Suffolk    | 15.5% | 15,710 |  |

Highest (19.9%)

Ipswich has the highest proportion of Women aged 16-45

#### Under 16s as % of Population

Key

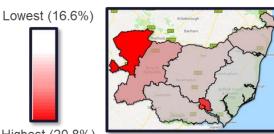


| LAA            | %    | (Vol.) |
|----------------|------|--------|
| Forest Heath   | 5.7% | 3,725  |
| Ipswich        | 5.3% | 7,306  |
| St Edmundsbury | 4.9% | 5,517  |
| Waveney        | 4.5% | 5,355  |
| Mid Suffolk    | 4.5% | 4,546  |

Forest Heath has the highest proportion of 5-8s in the county

Ipswich has the highest proportion of BAME residents in the county

5 to 8s as % of Population



| LAA            | %     | (Vol.) |  |
|----------------|-------|--------|--|
| Forest Heath   | 20.8% | 13,615 |  |
| Ipswich        | 20.0% | 27,755 |  |
| St Edmundsbury | 18.1% | 20,560 |  |
| Waveney        | 17.2% | 20,229 |  |
| Mid Suffolk    | 17.1% | 17,342 |  |

Highest (20.8%)

Forest Heath has the highest proportion of Under 16s in the county

#### Suffolk Cricket Limited (SCL) is reflective of the county's demographics

|  | Suffolk Cricket | Suffolk Cricket | Suffolk Cricket | Recreational | England & Wales            |
|--|-----------------|-----------------|-----------------|--------------|----------------------------|
|  | Limited 2022    | Limited 2023    | Limited 2024    | Game 2023    | Population                 |
| Sex  |                 |                 |                 |              |                            |
| Female                                       | 14%             | 20%             | 40%             | 31%          | 51%                        |
| Male   | 86%             | 80%             | 60%             | 68%          | 49%                        |
| Prefer not to say                            | 0%              | 0%              | 0%              | 1%           | 0%                         |
| Age  |                 |                 |                 |              |                            |
| Under 30                                     | 29%             | 20%             | 15%             | 25%          | 36%                        |
| 31-50  | 36%             | 40%             | 45%             | 42%          | 26%                        |
| 50+  | 36%             | 40%             | 40%             | 32%          | 38%                        |
| Prefer not to say                            | 0%              | 0%              | 0%              | 2%           | 0%                         |
| Ethnicity                                    |                 |                 | (*)             |              | * Regional not<br>National |
| White  | 93%             | 90%             | 90%             | 86%          | 93%                        |
| People from an ethnically diverse background | 7%              | 10%             | 10%             | 13%          | 7%                         |
| Prefer not to say                            | 0%              | 0%              | 0%              | 1%           | 0%                         |

(\*) – Ethnicity based on 2023 data as 2024 unknown.

The above table shows Suffolk Cricket Limited collated survey responses, completed by Suffolk Development team and Board over the past three years.

As you can see our female representation has increased from 14% in 2022 to 40% in 2024. A main part of this is that are Board (total 11 people) now comprises of 5 females (45%)

Overall the people working for Suffolk Cricket Limited reflects the demographics of our county.

Suffolk Cricket are committed to ensuring EDI is integral to everything that we do, from a strategic point of view to policies, operations and work programmes. Our following Vision hopefully demonstrates that;

| Suffolk Cricket is for Everyone  |   |  |   |  |  |
|--|---|--|---|--|--|
| <u>Objective 1</u><br><u>Building diverse teams</u><br>Recruit, retain and support<br>a diverse workforce  | <u>Objective 2</u><br><u>Inclusive Environment</u><br>Offers to meet Suffolk's<br>diverse needs, abilities  | <u>Objective 3</u><br><u>Building EDI capability</u><br>Leadership & Education   | <u>Objective 4</u><br><u>Leadership &amp; Governance</u><br>Monitoring, reviewing &<br>reporting  |  |  |
| ACTIONS<br>Review recruitment policy and<br>processes in order to adopt a<br>fairer, more equitable system<br>with the aim of having a<br>workforce reflective of the<br>Suffolk community | ACTIONS<br>Ensure a welcoming, safe<br>environment through engaging<br>with relevant community<br>individuals, communities and<br>organisations – addressing<br>barriers/improving access<br>through suitable and<br>sustainable offers | ACTIONS<br>Develop awareness and deliver<br>training across SCL linking to<br>and learning from/with<br>external organisations e.g<br>Community Action Suffolk,<br>Suffolk Football Association,<br>Active Suffolk | ACTIONS<br>Review governance documents –<br>strategy/business plan, policies<br>and operational processes<br>Ensure that EDI is reflected in all<br>planning, delivery and reporting<br>including KPIs and data<br>collection<br>Implement review and appraisal<br>system for board and team<br>members<br>Establish a formal Board EDI Sub<br>Group to oversee EDI and to be<br>responsible for reporting to<br>Quarterly board meetings |  |  |

#### 1. Building Diverse Teams by Recruiting, retaining and supporting a diverse workforce

| Tasks   | Owner             | Timeframe         | Success measure   |
|---|-------------------|-------------------|---|
| 1 Review recruitment documentation and practice through an EDI<br>lens      | Board             | 31/03/24          | Policies adopted  |
| Advert & Recruitment Pack   |                   |                   |   |
| Inclusive language  |                   |                   |   |
| Role descriptions   |                   |                   |   |
| Criteria  |                   |                   |   |
| Person specification  |                   |                   |   |
| • Ensure clear requirements and expectations from the role                  |                   |                   |   |
| 2 Ensure diverse recruitment panels – shortlisting and interviewing         | Board             | Ongoing           | Applicants from non-<br>cricketing<br>backgrounds / under<br>represented<br>communities |
| 3 Promote vacancies in the wider community (targeting                       | Operations        | Min 1 month in    | Pack updated  |
| communities / groups underrepresented within Suffolk Cricket)               | Manager           | advance           |   |
| 4 Have informal conversations with shortlisted candidates and               | Recruitment       | Ongoing           | EDI Director & Board  |
| check if there are any barriers to be addressed                             | Panel             |                   | approval  |
| 5 Deliver EDI information as part of inductions                             | Recruitment       | Ongoing           | Minimum one person  |
|   | Panel             |                   | from each sex,  |
|   |                   |                   | including independent   |
| 6 Identify key individuals within targeted communities with a view          | Recruitment       | Min 1 month prior | All needs met prior to  |
| to establishing champions, confidence and trust to encourage                | Panel / EDI       | to interviews     | interview   |
|   | T]                |                   |   |
| applications<br>7 Discuss and agree staff flexible work arrangements needed | Lead<br>EDI Board | Within 1 month of | Induction completed   |

#### 2. Inclusive Environment - Cricket offers to meet Suffolk's diverse needs, abilities

| Task  | Owner                                      | Timeframe | Success measure  |
|---|--|-----------|--|
| 1 Engage with relevant communities / organisations / individuals<br>(eg BSC Multicultural Services, Active Suffolk, Local Authorities) –<br>some as delivery partners and others in a support capacity where<br>SCL can help them meet their objectives | RJ / A<br>Blanchard                        | 31/03/24  | Key communities<br>contacted, feedback<br>obtained.    |
| 2 Implement a satisfaction survey for team and board members where EDI is included  | EDI sub-<br>committee                      | 31/05/24  | Minimum 90% completion rate                            |
| 3 Establish an annual stakeholder survey where EDI is included  | EDI sub-<br>committee                      | 31/12/24  | Feedback obtained                                      |
| 4 Identify the barriers with respect to engaging with Suffolk Cricket and cricket activity  | Development<br>Team / EDI<br>sub-committee | Ongoing   | More diverse<br>demographic of<br>players / volunteers |
| 5 Collaborate with Active Suffolk as part of the Sport England Place<br>Based work. Adapt cricket offers to meet the needs of the respective<br>local community   | EDI sub-<br>committee                      | 30/06/24  | Working in partnership                                 |
| 6 Build capacity in the local community through signposting, advertising and training based on their need.  | Development<br>Team / EDI<br>sub-committee | Ongoing   | Sustainable<br>community cricket<br>offers             |
| 7 Work within a multi agency approach to maximise effectiveness   | Development<br>Team                        | Ongoing   | Evidence of partnership working                        |

#### 3. Building EDI capability - Leadership & Education

| Action: EDI Board training for all Board members & employees      |                |                    |                      |
|---|----------------|--------------------|----------------------|
| Task  | Owner          | Timeframe          | Success measure      |
| 1 Recruit specific EDI Board and Team Leads                       | Board / RJ     | 31/12/23           | Board lead appointed |
| 2 Deliver ECB and other training as needed with respect to EDI to | EDI Board Lead | 31/01/24           | All complete EDI     |
| both team and board members including jointly                     | / sub-         |                    | training             |
|   | committee      |                    | _                    |
| 3 Deliver specific EDI training to all involved in recruitment    | EDI Board Lead | Min 14 days prior  | Interview panel      |
| including interviewing  |                | to interviews      | trained              |
| 4 Identify EDI training needs (including succession planning) via | EDI Board Lead | Quarterly / Annual | Documented training  |
| quarterly (team) and annual (staff and board) appraisal process   | / RJ           | reviews            | needs identified     |
| 5 Deliver EDI training to individuals and groups in the community | ??             | Ongoing            | Local training       |
| which will be responsible for local co-ordination and delivery    |                |                    | initiatives          |
| (promote bursaries for training as required)                      |                |                    |                      |
| 6 Collaborate with and learn from other organisations including   | EDI sub-       | Ongoing            | Multi agency working |
| seeking access to training opportunities – avoiding duplication   | committee /    |                    |                      |
| where possible e.g Suffolk FA, Active Suffolk                     | Development    |                    |                      |
|   | team           |                    |                      |

#### 4. Leadership & Governance - Monitoring, reviewing and reporting

| Action: Appraisal system for Board members & employees  |                              |                               |                                  |
|---|------------------------------|-------------------------------|----------------------------------|
| Task  | Owner                        | Timeframe                     | Success measure                  |
| 1 Establish a formal EDI Board Sub Group which will have a clear<br>overview of EDI at both strategic and operational levels continually<br>reviewing and updating the EDI Plan | EDI sub-<br>committee        | 29/02/24                      | EDI Sub-committee<br>formed      |
| 2 Review governance documents in order that EDI is embedded in strategy, policies and operations  | Board / EDI<br>sub-committee | 31/05/24                      | Governance<br>documents reviewed |
| 3 EDI will be an agenda item at quarterly board meetings which will<br>include an EDI report with proposals for board approval as<br>appropriate                                | EDI Board lead<br>/ RJ       | Ongoing                       | Board agenda item                |
| 4 Submit EDI data with respect to team and board as part of ECB data gathering  | EDI sub-<br>committee        | Annual                        | Submitted to ECB as required     |
| 5 Update the Suffolk Cricket EDI data on an annual basis in order to track progress and help with targeting actions   | EDI sub-<br>committee        | Annual                        | EDI data published on website    |
| 6 Implement an appraisal system which includes both team and board members  | Board / EDI<br>sub-committee | Quarterly / Annual appraisals | Documented appraisals            |
| 7 Collaborate with neighbouring County Boards in order to learn, share good practice and delivery as appropriate  | RJ (& EDI sub-<br>committee) | Ongoing                       | Evidence collaboration           |
| 8 Share EDI objectives and progress on achieving them with key stakeholders   | EDI sub-<br>committee / RJ   | Annual                        | EDI objectives shared            |
| 9 Ensure EDI is factored into programme planning, delivery and features in monitoring and reporting   | EDI sub-<br>committee / RJ   | Ongoing                       | EDI included as required         |